SHRI KRISHANA OVERSEAS PLC
1ST ANNUAL GENERAL MEETING
SHAREHOLDER QUESTIONS AND RESPONSES

1. What is the status of the factory and when will it be fully operational?

The Kisaju plant is currently in the advanced commissioning phase. Civil works and major installations are complete, and we are now focusing on machinery installation, testing, calibration and staff training. We expect the factory to commence production in Q4 2026.

2. Where do you see the business in 10 years?

In the next 10 years, Shri Krishna Overseas Plc envisions becoming a leading regional manufacturer of high-quality printed and corrugated packaging solutions. We aim to significantly expand our production capacity, diversify our product portfolio, and strengthen our presence in both domestic and international markets.

Our vision is to achieve sustainable revenue growth, enhance profitability, and be recognized as a benchmark for quality, innovation, customer satisfaction, and environmental stewardship. By investing in advanced technology, operational excellence, and skilled talent, we are committed to delivering world-class packaging solutions that create lasting value for our customers, shareholders, employees, and the communities we serve.

3. Is the company currently able to meet customer demand.?

We are currently operating at near-full capacity at our existing facilities, and demand for several of our key product lines is outpacing current production. To address this, we have implemented measures such as process optimization, extended production shifts, and strategic inventory management.

The Kisaju Project is expected to significantly boost our overall capacity, improve operational efficiency through modern technology, and enhance profitability by reducing unit costs and enabling economies of scale. Rising fuel costs remain a

concern; however, we are mitigating this through investments in energy-efficient equipment and exploring alternative energy sources to protect long-term viability.

4. Does management see opportunities to expand the customer base?

Yes, we see substantial opportunities for customer base expansion and deeper market penetration. Our strategies include strengthening relationships with existing clients, entering new regional and international markets, enhancing our digital marketing presence, and developing tailored product solutions. We are also actively pursuing strategic partnerships and certifications to meet international quality standards, which will support sustainable sales growth.

5. What is the company's plan for physical meeting next year?

While we initially considered holding the next Annual General Meeting as a fully physical event, we decided to adopt a virtual format.

This approach will allow us to reach a much wider base of shareholders from different regions who may find it difficult to attend in person. It also significantly reduces travel challenges, time, and costs for our valued shareholders.

We believe this virtual model strikes the right balance between meaningful engagement and inclusivity.

6. When will you consider paying dividends?

The Board remains committed to delivering shareholder value. We will evaluate dividend payments once the Kisaju plant achieves stable operations and generates consistent cash flows. Our priority in the short term is to reinvest in growth and debt reduction, after which we will review a sustainable dividend policy.

7. Kindly give an update on the Kisaju plant?

The Kisaju plant has experienced minor delays primarily due to supply chain challenges for specialized equipment and adverse weather conditions affecting civil works. We are working closely with contractors to expedite completion. The plant is expected to be fully operational by the end of Q4 2026.

Once Kisaju plant is ready, we will extend an invitation to a select group of shareholders of Shri Krishna Overseas PLC to visit and officially commission the facility. The plant is expected to be fully operational by the end of Q4 2026, after which commissioning arrangements and invitations will be communicated.

8. Green/Clean energy is the new to-go-for initiative?

We are fully aligned with the global shift toward green energy. The company is actively exploring solar power integration and other renewable energy solutions at both existing and new facilities. We have already initiated energy audits and are working toward compliance with relevant environmental standards to position ourselves as a sustainable and environmentally responsible organization.

9. Dear Sir, with the new project what measure are already in place?

For the Kisaju plant, we have put in place several measures to ensure optimum capacity utilization and consistent quality upon commissioning. These include:

- **Recruitment and training of skilled operators well in advance.**
- **Implementation of modern automation and quality control systems.**
- **Securing long-term contracts with reliable raw material suppliers.**
- **Adoption of strict Standard Operating Procedures (SOPs) and regular quality audits.**

We are confident these steps will enable smooth ramp-up and maintain the high-quality standards our customers expect.